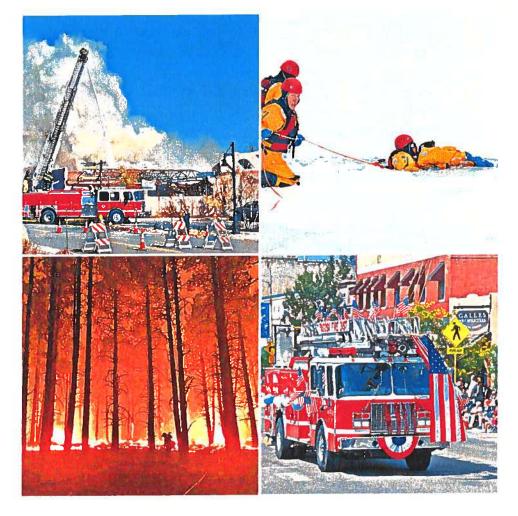


Annual Budget For the Calendar Year 2018



Pagosa Fire Protection District 191 N. Pagosa Blvd. Pagosa Springs, CO 81147 (970) 731-4191 www.pagosafire.org



TABLE OF CONTENTS

INTRODUCTION

1.	Board of Directors	1
2.	Pension Board of Trustees	1
	Staff	
	Special District Public Disclosure Document.	
	Map	
v .	••••••••••••••••••••••••••••••••••••••	

BUDGET

6.	Budget Message	4
7.	Budget Process	5
8.	Budget Calendar	
9.	2017 Budget General Fund Reappropriations	
10.	2018 Budget	9
	2018 Volunteer Pension Budget	
	Communications.	
	Facilities/Maintenance.	
14.	Fire Prevention/Public Education	15
	Fleet/Maintenance	19
16.	Information Technology (IT)	21
	Training Division.	
		25
19.	Budget Resolution.	26
		28
		-

FILING REQUIREMENTS

21.	Resolution 171212B Posting for	
	Meetings	29
	Exhibit A Posting for Meetings	
	Special District's Transparancy Notice	



2018 ADOPTED BUDGET

Board of Directors

Chairman - John Thompson Vice Chairman - Jason Webb Secretary/Treasurer - Edward Ainsworth Director – David Blake Director – Don Peterson

Pension Board of Trustees

Trustee Steve Voorhis Trustee William Crouse

Pagosa Fire Protection District Staff

Fire Chief – Randy Larson Deputy Chief – Karn Macht Captain William Clark Captain David Montoya Captain Kelly Robertson Firefighter Devin Fulton Firefighter Josh Montoya Part Time Firefighter Cindy Liberton Part Time Firefighter Thaddeus McKain

Administrative Staff

Executive Administrative Assistant – Shirley Brinkmann Receptionist/Secretary – Jasmin Wampler



June Madrid Archuleta County



21707447 11/30/2017 10:14 AM 1 of 2 R\$18.00 D\$0.00



Pagosa Fire Protection District

SPECIAL DISTRICT PUBLIC DISCLOSURE DOCUMENT §32-1-104.8, C.R.S.

Name of District: Pagosa Fire Protection District

The District has the following powers and is authorized to provide the following services: Fire Protection, including all services, equipment and other improvements authorized under the Special District Act.

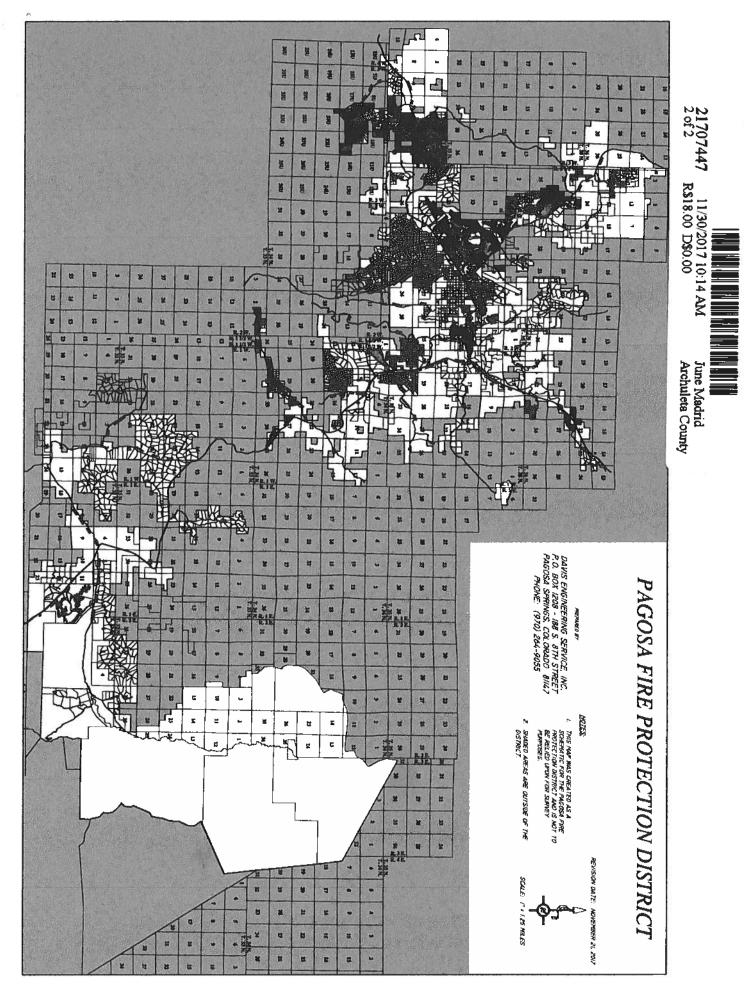
The District's **Service Plan**, which can be amended from time to time, includes a description of the District's powers and authority. A copy of the Service Plan is available from the Division of Local Government in the State Department of Local Affairs.

The District is authorized by Title 32 of the Colorado Revised Statutes to use a number of methods to raise revenues for capital needs and general operations costs. These methods, subject to the limitations imposed by Section 20 of Article X of the Colorado Constitution, include issuing debt, levying taxes, and imposing fees and charges. Information concerning directors, management, meetings, elections, and current taxes are provided annually in the Notice to Electors described in Section 32-1-809(1), Colorado Revised Statutes, which can be found at the District office, on the District's website, on file at the Division of Local Government in the State Department of Local Affairs, or on file at the office of the Clerk and Recorder of each county in which the Special District is located.

Attached as Exhibit A is a map of the District's boundaries.

Rin : 191 H. Pagosa Bivil, Pagosa Springs, CO 81147

970-731-4194



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The Pagosa Fire Protection District (PFPD) has completed the first full year with the new Administration and the subsequent changes to policies and financial realignment. 2017 was a successful year for the Department with expenditures coming in below projections and revenues higher than expected in some areas. However, there is concern that future taxes and other revenues will not continue to maintain the growth and expanded services required for more than a couple of years. Therefore, the PFPD will be seeking an increase in their mill levy to begin in 2019.

For the 2018 budget cycle the PFPD will receive taxes at rate of 4.067 mill for a total expected revenue of \$1,052,377. Of that, 0.5 mill (\$128,944) is required by State statute to be placed in the Volunteer pension fund leaving \$923,433 for operations of the PFPD. The District will also continue to seek grant funding where appropriate. The District also received a minimal amount of funding through Specific Ownership, reimbursement for services, and private donations.

For budget year 2018 the PFPD expects to have to use beginning balance funds to assist in securing a balanced budget. The projected expenditures exceed the expected revenues. With prudent expense reducing measures and unexpected revenues for 2017 the PFPD will be able to absorb these overages.

Cost cutting and decrease in payroll by attrition and combining job expectations is several areas has left the District with additional funds that can be carried over to the 2018 budget. PFPD has decreased its Officer Level positions from 8 to 5 and replaced 2 of those position with lower salaried entry level position thus saving on payroll and benefit costs while maintaining a constant level of professional service.

The goal for 2018 is to pass a mill levy increase to provide for 24 hour/365 day fulltime Firefighter coverage at Station 1 and to begin a replacement program for old and outdated apparatus and equipment. Our goal is to also develop reserves for capital improvements and for contingencies.



Pagosa Fire Protection District 2018 Budget Process

The annual budget process is designed to meet the requirements of Pagosa Fire Protection District, the Citizens of the District and various Colorado State Statutes. The District fiscal year is the same as the calendar year and the annual budget developed per the timeline and established procedure is implemented January 1st of the following year.

JUNE

- The Fire Chief and Executive Administrative Assistant evaluate issues and problems associated with the last budget process and made modifications within the process, if necessary.
- The Fire Chief makes strategic issues and concerns to be addressed in the next year's operating budget.
- The Executive Administrative Assistant updates the Budget Calendar and detailed procedures, forms and specific guidelines.

JULY

- Distribution of all procedures, forms, guidelines, and updated calendar are issued to the Captains in charge of program budgets.
- The Fire Chief and Deputy Chief meet with Captains that maintain a program budget and issues them a year-to-date report.

AUGUST

- Departmental budget worksheets due August 15th.
- The Fire Chief and Deputy Chief review and evaluates each program budget.
- The Deputy Chief meets with each Captain to review and discuss issues and make adjustments to their program budget.
- The Executive Administrative Assistant consolidates the departmental budgets.
- Assessor submits the preliminary assessed valuation figures for the upcoming budget year.

SEPTEMBER

- Revenue projects are updated.
- The Fire Chief reviews and evaluates the preliminary Proposed Budget.
- The preliminary Proposed Budget is consolidated, summarized.



Pagosa Fire Protection District 2018 Budget Process

OCTOBER

- The Fire Chief presents the preliminary Proposed Budget to the Board of Directors in a public meeting.
- A public notice informing the Citizens of the November Public Budget hearing is published in local newspapers.
 Changes are made to the Budget.

NOVEMBER

• Public Hearing on the Budget.

Note: Citizens may inspect the Proposed Budget and make comments and or objections at any time after the Proposed Budget has been issued, up until the moment the Budget is adopted.

DECEMBER

- Final assessed valuation figures for the ensuing budget year are received from the Assessor, no later than December 10th.
- The Budget is presented to the Board of Directors and Citizens.
- The Board of Directors shall consider a Resolution to Adopt the Budget.
- The Board of Directors shall consider Certification of Tax Levies.
- Certification of the District's mill levy is submitted to the Board of County Commissioners.

JANUARY

- On January 1, the Budget approved and adopted in December becomes effective.
- A certified copy of the budget is submitted to the Division of Local Government by January 31st.

One of the main aspects of budget preparation is to set priorities, whether it be new programs, expansion of existing services, continuation of existing programs, or reduction of existing programs. The budget is basically a prediction of services to be provided by the District. It is based on measurable objectives and guidelines. The purpose of the budget is to outline the cost to achieve these objectives.



Pagosa Fire Protection District 2018 Budget Calendar

Bolded items are set by State Statute

JULY

Distribution of budget worksheets, to include a midyear report, to program Captains.

AUGUST

- Assessor submits the preliminary assessed valuation figures by August 25th.
- The review process begins

OCTOBER

- Board Review of the Preliminary Budget by October 15th.
- Publish a notice informing the public of the November Public Budget Hearing.

NOVEMBER

• Public Hearing on the Budget.

DECEMBER

- Assessor makes changes in assessed valuation, no later than December 10th.
- Adoption of Budget, Certification of Tax Levies.
- Certification of the District's mill levy submitted to the Board of County Commissioners no later than December 15th.

JANUARY

 A certified copy of the budget submitted to the Division of Local Government by January 31st.

The Colorado State Statutes require adoption of the budget as of December 15th. The budget calendar developed and presented above ensures compliance and legal requirements.

PAGOSA FIRE PROTECTION DISTRICT 2017 BUDGET - GENERAL FUND REAPPROPRIATIONS

		2017	
ACCOUNT DESCRIPTION	2017 BUDGET	PROJECTED	
	and the second	YEAR END	Reappropriations Explanation
BEGINNING FUND BALANCE	655803	655803	
REVENUES			
Property Tax Revenue			
General Property Taxes	890158	889701	
Pension Fund Taxes	124021	124021	
Specific Ownership	95000	107646	
Wildland Firefighting Reimbursement	75000	221929	60,000 Reimbursed to PayrollWildland Season
mpact Fees	13000	15738	
ntergovernmental - Airport	1020	1020	
nvestment & Interest Income	5020	3657	
Permit Fees	6500	6940	
Special Fire Protection Services	7500	21008	
Capital Lease Issuance-SCBA	0	0	
Donations, Weight Room & Insurance Payments	250	19937	Insurance Claim
Grants-Walmart, Prevention Training, Health	0	5277	Grant Revenue
Wells Fargo Dividend Closeout	0	16562	
TOTAL REVENUES	1217469	1433436	
TOTAL RESOURCES	1873272	2089239	
Operating Expenditures			
Treasurer's Fees	30342	30421	
General Overhead	63970	70610	\$2000 From Insurance to General Overhead
Insurance	107824	105639	\$2000 to General Overhead
Election Expense	5000	1500	\$3500 from Election to Professional Services
Payroll & Benefits Expense	723239	770348	Wildland Reimbursements :\$60,000
Professional Services	25500		\$3500 from Election
Fravel	18000	10200	
Fire Operations	272245		Adjustment from expense cutbacks
Grants-Walmart, Prevention Training, Health	0		Appropriate from Grant Revenue
Capital Outlay	0	0	
TOTAL OPERATING EXPENSE	1246120	1249648	
Jnrestricted General Reserve	100000	50000	
Transfer to Pension Fund	124021	124021	
TOTAL EXPENSE	1470141	1423669	
TOTAL GENERAL FUND BALANCE	403131	665570	
Allocated Funds			
mpact Fund	23809	38422	
Vells Fargo Dividends	17028	0	
Reserves - Governmental Reserve (Tabor)	37500	37500	
Assigned Station #7	0	8500	
Jnrestricted General Reserve	0	0	
TOTAL Allocated Funds	78337	84422	
Allocated Funds - General Fund Balance	324794	581148	
	<u> </u>		
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PAGOSA FIRE PROTECTION DISTRICT 2018 BUDGET - GENERAL FUND

ACCOUNT DESCRIPTION	2016 ACTUAL	2017 BUDGET	2017 PROJECTED YEAR END	2018 BUDGET
BEGINNING FUND BALANCE	791586	655803	655803	665622
REVENUES				
Property Tax Revenue				
General Property Taxes	874523	890158	889701	923433
Pension Fund Taxes	122503	124021	124073	128944
Specific Ownership	99867	95000	107646	80008
Wildland Firefighting Reimbursement	153894	75000	161929	80000
Impact Fees	20348	13000	15738	13500
Intergovernmental - Airport	1020	1020	1020	1020
Investment & Interest Income	754	5020	3657	2545
Permit Fees	7170	6500	6940	6500
Special Fire Protection Services	10898	7500	21008	10000
Capital Lease Issuance-SCBA	245096	0	0	0
Donations, Weight Room & Insurance Payments	11896	250	19937	0
Grants-Walmart, Prevention Training, Health	0	0	5277	0
Wells Fargo Dividend Closeout	0	0	16562	0
TOTAL REVENUES	1547969	1217469	1373488	1245942
TOTAL RESOURCES	2339555	1873272	2029291	1911564
Operating Expenditures				
Treasurer's Fees	29926	30342	30421	32000
General Overhead	58690	63970	68610	66518
Insurance	100242	107824	107639	90351
Election Expense	5120	5000	5000	30000
Payroll & Benefits Expense	805194	723239	710348	739208
Professional Services	17847	25500	25918	35500
Travel	19165	18000	10200	14500
Fire Operations	176907	272245	230212	290215
Grants-Walmart, Prevention Training, Health	0	0	1300	4175
Capital Outlay	348159	0	0	76000
TOTAL OPERATING EXPENSE	1561250	1246120	1189648	1378467
Unrestricted General Reserve	0	100000	50000	50000
Transfer to Pension Fund	122503	124021	124021	129045
TOTAL EXPENSE	1683753	1470141	1363669	1557512
TOTAL GENERAL FUND BALANCE	655803	403131	665622	354052
Allocated Funds				
Impact Fund	245096	23809	38422	51922
Wells Fargo Dividends	16394	17028	0	0.522
Reserves - Governmental Reserve (Tabor)	46848	37500	37500	46848
Assigned Station #7	8500	0	8500	8500
Unrestricted General Reserve	0.00	0	0,00	50000
TOTAL Allocated Funds	316838	78337	84422	157270
Allocated Funds - General Fund Balance	338965	324794	581200	196782
		-9-	1	

PAGOSA FIRE PROTECTION DISTRICT BUDGET - VOLUNTEER PENSION BUDGET

	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
	3410145	3433454	3433454	3485209
REVENUES	-			
State Contribution	30596	30596	30596	30596
Transfer from General Fund	122503	124021	124021	128944
TOTAL ADDITIONS	153099	154617	154617	159540
TOTAL INVESTMENT INCOME	203521	200000	235300	235300
TOTAL ADDITIONS	356620	354617	389917	394840
EXPENDITURES				
Pension Payments	296510	300495	300495	308295
Expenses: Legal, Actuarial, Administrative, Audit	31034	34500	31900	34500
Insurance Premiums AD&D	5767	5767	5767	2815
TOTAL DISBURSEMENTS	333311	340762	338162	345610
Ending Fund Balance	23309	13855	51755	49230
Net Position Restricted For Pension-End Of Year	3433454	3447309	3485209	3534439



Communications

Department Overview

The Pagosa Fire Protection District utilizes several communication systems and equipment, including Very High Frequency (VHF) radios and 800MHZ radio system. The 800MHZ radio system is a blend of traditional two-way radio technology and computer-controlled transmitters. These radios are used for Public Safety and Homeland Security. The VHF radio refers to the radio frequency range. The Active 911 digital messaging system delivers alarms, maps, and other critical information instantly to first responders. Concise and clear radio communication can help an emergency incident go smoother and contribute to a successful outcome. The communications department ensures adequate radio procedures are in place and monitors basic radio procedures and practices.

Key Facts - 2018

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The Pagosa Fire Protection District is currently using two radio systems. VHF and the State Digital Trunked Radio (DTR) System (800MHz). The DTR system is maintained by the State of Colorado with no current cost to the department. The VHF repeaters are owned and maintained by the department. Pagosa Fire has been issuing mostly VHF equipment to volunteers.

- 72 800MHz portable radios
 - ✓ 45 are 2007 models (10 years old)
 - 31 VHF portable radios
 - 9 have been taken out of service. These were broken and nonrepairable
- 10 out of the remaining 22 radios are 2007 or older models. They are nonrepairable
- 53 Active 911 accounts

2017 Accomplishments

- Completed Devil Mountain Repeater maintenance
- Expansion of the wildfire communication was accomplished through a redesigned code plug.
- Continued Transitioning to 800MHz for primary communication, including volunteer radios
- Expanded the use of Active 911
- Started to work on replacing outdated equipment
- Implemented the use of Salamander Live

<u>2018 Goals</u>

Pagosa Fire will continue to transition to the use of 800 MHZ for primary radio communication, however, VHF will still be maintained for use in wildland and interagency communications with federal resources. The Communication division will be working with Information Technology (IT) to improve and maintain scene safety through the use of Command software. The software will be used in the Battalion vehicle. Active 911 will be adding features to provide firefighters additional information.

6405: Archuleta County Dispatch	2016 Budget	2017	2017 PROJECTED	2018 BUDGET
Center	Actual	Budget	YEAR END	
Archuleta County Dispatch Center	28680	30000	31504	27000

6430: District Mapping	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
District Mapping	0	250	1997	250

2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
1606	5750	3500	5270
			2000
			2395
	· · · · · · · ·		250
			250
			375
	Actual	Actual Budget	Actual Budget 2017 PROJECTED YEAR END

8055: Communication Capital Expense	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Communications Repair/Maintenance	12880	0	0	6000
Bendix King Mobile & Bendix Portable (KNG) (1)				2750

Facilities/Maintenance

Description

The Facilities/Maintenance Department oversees the grounds and maintenance of 7 stations. It is the responsibility of the department to ensure that all district facilities are safe, clean and maintained. Oversees subcontractors needed to complete any work connected to the districts landscaping, snow removal, repairs and remodel projects.

Key Facts - 2018

Pagosa Fire Protection District (PFPD) is a combination department. PFPD consists of both career and volunteer firefighters: approximately 40 volunteers, 7 full-time firefighters, 2 part-time firefighters and 2 administrative staff. The staff works from 8-5 Monday through Friday. Station 1 is the only "staffed" station at this time. After 5:00 p.m., including weekends, one staff member is on duty as a battalion officer.

Station 3 is a Training facility. It is equipped with a five fire training tower and has been used by the Colorado Firefighter's Academy to host training workshops.

- The District in Archuleta County covers 314 square miles.
- Station 1: 191 N. Pagosa Blvd: Administrative Offices.
- Station 2: 95 Falcon Place, Hatcher Lakes
- Station 3 (Training Facility): 5508 US Highway 84, Lorna Linda area.
- Station 4 (Fleet Maintenance): 1529 E. US Highway 160, Downtown Pagosa Springs.
- Station 5: 38 County Road 136, Aspen Springs.
- Station 6: County Road 400, Hidden Valley Subdivision.
- Station 7: County Road 382, Chromo.

2017 Accomplishments

- Purchase of flammable cabinet for Station 7
- Graveled parking area at Station 3
- Purchase of lawn mower for Station 1
- Cut landscaping service
- Repaired generator at Station 1
- Training room converted to LED lights at Station 1

2018 Goals

- Convert stations to LED lighting, goal is to save 30% on electricity with energy efficient lighting.
- Purchase Gear Lockers Station 1.
- Paint training room and staff offices at Station 1.
- Gravel Station 7.
- Replace furnace at Station 4 with a more energy efficient appliance.
- Improve Storage capacity.

Grounds/Maintenance	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Grounds: 5150: Overall	6423	9400	14188	2300
Station 1: 5151: Lawn Care Supplies				300
Station 2: 5152				0
Station 3: 5153				0
Station 4: 5154				0
Station 5: 5155				0
Station 6: 5156				0
Station 7: 5157: Gravel				2000

Supplies	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
5190: Overall	5302	5900	4250	10700
Station 1: 5191: Overall				4000
LED Conversion				1000
7 Gear Lockers				1800
Backflow Test			·· · ·	75
Dewalt Combo Tool Kit (All Facilities)				529
Station 2: 5192: Overall				675
New Sign				293
LED lights				299
Backflow Test				75
Station 3: 5193: Overall				950
Padginite for Burn Tower				750
5 Gallons Paint				200
Station 4: 5194: Overall	1			2475
LED light converson			· · · ·	899
New Sign				293
Backflow Test				75
Station 5: 5195: Overall		7		600
LED light conversion				299
New Sign				293
Station 6: 5196: Overall				0
Station 7: 5197: Overall				2000
Gravel				2000

Capital: 8060 Building Improvements	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
8060 Building Improvements: Overall	0	0	0	5000
Station 4: 40' x 8' Storage Container				5000

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Fire Prevention/Public Education

Department Overview

The goal of the **Fire Prevention Department** is to identify hazards or potential hazards, taking mitigating steps and actions towards preventing these hazards from occurring. This can be accomplished by enforcing the International Fire Codes through an inspection program, the pre-incident planning of commercial property and performing the post fire investigation for cause and determination.

The Public Education Department performs specialized educational work in preparing and presenting fire prevention and fire safety education programs and promotes life safety for the Fire Department. The Public Education Department exercises initiative and independent judgment in all phases of work, exercises tact and courtesy in frequent contact with school students and administrators, county officials and the public. The Public Education Department works closely with local, regional and State fire safety organizations such as Fire and Life Safety Educators of Colorado and Colorado Community Risk Reduction. Work is performed under the general supervision of the District Fire Chief or designee.

Key Facts for Fire Prevention - 2018

This department's responsibilities include: 1) Routine inspections, 2) Response to complaints, 3) Response to eminent hazards, 4) Site plan review/plan review/new construction, 5) Change in occupancy, 6) Pre-Incident planning of commercial property.

The Department's plan review responsibilities are: 1) Land use permits (plot plans), 2) Commercial remodel, 3) New commercial construction.

These plan reviews are to ensure that the buildings are planned and constructed within the standards outlined in the International Fire Code so that they are not built or occupied with known hazards.

The Fire Prevention division performs post fire investigations and safe and systematic analysis of fire and explosion incidents. Fire investigation, or analysis, and the accurate listing of causes are fundamental to the protection of lives and property from the threat of hostile fire or explosions. It is through an efficient and accurate determination of the cause and responsibility that future fire incident can be avoided.

This Department has the responsibility of pre-incident planning, a document developed by gathering general and detailed data that is used by responding personnel to effectively manage emergencies for the protection of occupants and responding personnel.

At present, this Department has one Supervisor/Administrator, one part-time employee and two volunteer Inspectors.

Key Facts for Public Education - 2018

The Public Education Department plays a vital role in the community and participates in a variety of educational activities in the schools, churches and other community based organizations. The Public Education Department allows the PFPD to meet the statutorily obligated requirements as well as capitalizing on opportunities to educate members of our community in an effort to prevent fires in homes, wildlands and commercial settings.

The Public Education Department has received several donated items through the years and we continue to utilize and maintain them. Those items that we hand out and give away must be replaced yearly for this Department to continue to be successful in educating our community.

2017 Accomplishments in Fire Prevention:

During 2017, this Department has:

- 1. Completed over 190 inspections
- 2. Began to implement the pre-planning of all commercial structures within our District
- 3. Filled this position with a new Administrator and a part time inspector

2017 Accomplishments in Public Education:

The Public Education Department participated in 12 community events this year, utilizing 72 Firefighters for a total of 250 man hours.

The department was involved in 14 Fire Drills, 7 School events, 10 station tours, 9 safety presentations and approximately 20 home safety inspections. Numerous firefighters participated in all these programs and an incredible amount of man hours went into making this department a huge success.

Trained over 50 local employees on the proper use of fire extinguishers in their businesses and anticipate training another 250 before the year end. We participated as judges in one of our neighboring town's science fairs and gave away several smoke alarms and carbon monoxide alarms to families in need.

Attended the Fire and Life Safety Educators Conference of the Rockies in Black Hawk, Colorado. Networks with fellow educators in the field and discussed what other fire departments are doing to keep their communities safe. Continues to train as a firefighter and will continue to maintain all certifications related to EMS and Fire.

Several school presentations and community events are planned for the remainder of the year.

It would be impossible to touch so many lives and deliver the life and fire safety messages without the support of our volunteers and our community.

Goals for Fire Prevention and Public Education for 2018:

Goal 1/Continue to Improve service delivery to the community – The Fire Prevention Department, in tandem with the Public Education Department, will continue to reach out to the community with fire and life safety education information and presentations. We will show our support and continue to be involved in all community events like the Penguin Plunge, Winterfest, 9 Health fair, Relay for Life, St. Pats Parade and Festival, Special Olympics Torch Run, Pagosa Springs Annual Car Show, Regional Science Fair, Conference on Aging/Train the trainer, Mud Run, Archuleta County Fair, 4th of July Rotary Parade, MDA Fill the Boot, Trunk or Treat and other like events.

The PED will need to purchase more smoke and carbon monoxide alarms to give away to the less fortunate members in our community that live in higher risk areas as well as purchasing new educational materials to keep the public up to date on the latest developments in fire safety. Work together with all schools in the community to develop a fire drill schedule and a presentation schedule that works for all and, in turn, we will support their programs and provide fire engine escorts for sporting events.

Continue to apply for fire safety grants to support our program and will work with EMS in developing life and fire safety programs that will benefit our community.

All staff members in both Departments will continue their education in their respective field to ensure that we are offering the best and most advanced information to the people of our community.

Goal 2/improve organizational effectiveness – These Departments will continue to track and monitor its effectiveness within the community by doing random survey's, class evaluations of instructors or presenters and keeping records and statistics of hazards that do occur in Archuleta County in an effort to determine whether or not the PFPD could implement new programs to capture all demographics of people within the community.

Goal 3/Continue to support effective community outreach and involvement – The FP and PE Department's will continue to interact with the community as we have been and will take any and all opportunities to implement new programs as they become available in an effort to enhance our relationships with the community as well as educating and encouraging safer behavior with regards to fire and other hazards associated with fire.

Goal 4/Provide and maintain quality equipment and facilities - Through the years, and because of financial hardships, the Public Education Department has continued to decrease to the point that maintaining the level of effectiveness in the community has been difficult to preserve. In order to effectively educate and teach, the Public Education Department must have the financial support to keep a minimum standard of inventory with teaching aids, equipment and other related supplies. Therefore, an increase has been proposed in this budget to bring this Department's inventory back up to the minimum standard necessary to continue the effectiveness of this program.

Goal 5/Be fiscally pro-active and responsible – Because these two Departments have been combined under the Direction of one Supervisor, it is anticipated that it will be easier to track and monitor. The requested budget has been well thought out and all requests are considered feasible, fiscally responsible and necessary. When opportunities become available to save monies or reduce costs, those opportunities will be taken advantage of.

Goal 6/Improve Leadership within the Department – Recently, staffing within these two Departments has changed and has been filled with members of the Fire Department that are experienced fire fighters but new to these particular positions. It is the goal of the Administration that these staff members implement a training program that will allow them to attend trainings, conferences and other avenues of learning to enhance their continued education specific to their job. The Supervisor should also attend leadership trainings both for PE and FP and should continue to enhance that Supervisors personal and Departmental goals and expectations.

Goal 7/improve Communications – Both Departments will attempt to find ways to enhance communication within the organization as well as within the community. Social Media, radio, newspaper, intra-office memos, flyers and other methods will continually be used and enhanced as time goes on.

Goal 8/Department Master Plan - Both Departments needs will continually be considered before, during and after the strategic planning phase as well as the master plan development for the PFPD.

Public Education: 6630	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Public Education: Overall	40	5000	6800	10000
Smoke Alarms Program				450
Carbon Monoxide Alarm Program				450
Advertising for special Events				400
Extinguisher Program				450
Coloring/Activity Books/Crayons/Pencils				750
Construction supplies/Paint/Misc.				200
Insurance for Special Events				150
Literature children and adults				240
Fire Prevention Holiday Related				250
Contest Awards				250
Parade Supplies				300
Special Event T-shirts				100
Open House/Firefest				3000
Firefighter Helmets for Kids				500
Props for Kids Obstacle Courses				300
Prizes and Candy for Events and				
Safety Games				300

Fire Prevention: 6640	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Fire Prevention Supplies: Overall	4668	250	200	1500
Batteries for Residential Alarms				400
2015 International Code Book				120
2015 Fire Code Book				125
2015 Fire Inspector Guides x 5				110

Fire Investigation: 6650	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Fire Investigation: Overall	5195	2000	400	1900
Small Tools and Equipment				
(arson investigation, PPE, camera)				1900

Fleet/Maintenance

Department Overview

Pagosa Fire Protection District (PFPD) is dedicated to providing quality, safe, and reliable apparatus to our District and our members. PFPD maintains its own Fleet, utilizing two fleet mechanics and a service truck. The fleet mechanics are responsible for the preventative maintenance, mechanical repair of specialized fire vehicles, heavy fire apparatus and related mechanical equipment. The fleet maintenance department maintains comprehensive maintenance records on all district vehicles. All NFPA testing and inspections are completed annually. The fleet department evaluates all vendors for cost, timeliness and effectiveness.

Key Facts - 2018

- 1 Certified Mechanic
- 1 Apprentice/Firefighter
- 7 Type 1 engines, located at every station
- 5 Tenders, located at station 1,3,4,5 and 7
- 1 75 foot ladder truck, located at Station 1
- 1 Medium Rescue Truck, located at Station 1
- 1 Type 3 Brush Truck, located at Station 4
- 3 Type 6 Brush trucks, located at station 3,5, and 7
- 1 Command vehicle
- 2 Chief vehicles
- 2 Utility vehicles
- 1Service Truck
- 1 Skid Steer plus attachments
- 4 Trailers
- 1 ATV
- 4 Gas powered Hydraulic units for extrication
- 9 Gas powered Vent Fans

2017 Accomplishments

- Completed all annual PMs and inspections on all of the Districts equipment.
- All needed repairs were completed.
- All annual NFPA testing was completed.
- Deputy Chief and Fleet Manager wrote a full spec for a new type 3 Engine and put it out to bid with 4 manufacturers.

2018 Goals

The goal for the fleet maintenance department is to complete all of the repairs and maintenance of District owned equipment. Complete the required NFPA testing and inspections for 2018. Build a replacement schedule for the District's equipment. Reassess the current maintenance schedule in ensure cost effectiveness for the District. Purchase a new command Vehicle. Seek grant funding opportunities to replace the current Type 1 Engine at Station 6 that is 33 years old.

Fleet/Maintenance: 6300	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Fleet/Maintenance: Overall	88225	92000	64300	79250
6305: Bulk Oil				10000
6310: Gasoline				16000
6330: Tires				8000
6340 Misc. Equipment: Overall				10250

Fleet/Maintenance: 6320	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Repair/Maintenance: Overall				35000
2 Replacement Portable Tanks				1221
Pallet Forks				2000
Tool Allowance				5000
	1			

Note: Fleet/Maintenance Overall Total \$35000, Acct Number 6320 is part of the chart above total of \$79250.

HazMat: 6069	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
HazMat Overall	0	0	0	6000
MSA Repair Cost for PID				1500
Megger Earth Ground Series				1650
1" Air Transfer Pump				1015
Dome Clamps				245
HazMat Plug and Patch Kit				871.95
Poly Drum Spill Kit				499.95

Information Technology (IT)

Department Overview

Information technology focuses on improving the usability and efficiency of technological systems and processes. The IT tech procures, maintains and oversees the District's email, website, personal computers, server, internet, software programs and hardware equipment. The State Salamander Identification program (TAG) provides security verification to ensure that the person entering your scene is an active qualified responder.

Key Facts - 2018

- 12 Desktop Monitors
- 4 Printers
- 2 Servers
- 8 Laptops
- 1 Command Vehicle Tablet
- 1 Fire Marshal Tablet
- 1 two-in-one computer for volunteer Fire Inspectors
- 5 tablets for the Board of Directors

2017 Accomplishments

- Expanded mobile data in the Battalion vehicle with better mapping and call data being relayed, using apple products.
- Added on Smart phone to the command vehicles
- Implemented the use of a tablet for mobile radio programming for the Communications Division
- Standard repairs on hardware
- The District's firewall was upgraded with added network security
- Monthly server maintenance was completed
- Transition to the Salamander Identification program (TAG) is in the process of being expanded
- A new, updated website is being maintained
- Social Media passwords were updated
- WiFi Security was enhanced
- A Cyber Policy was approved and enacted

<u>2018 Goals</u>

- Update aging administration Desktop Computer
- Add new layers of information to Active 911
- Improve data being delivered to battalion vehicle
- Improve personal on-scene accountability system
- Perform upgrades on telephone service

IT: 6700	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
6710-Software/Computer Services-				
Overall	7135	8100	7000	15500
RRAN Contract				3400
Email Hosting				2058
VIPRE				800
Misc. Software				300
Tech Support				1000
Software Subscriptions				6200
Internet				1700

IT: 6700	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
6720-Hardware-Overall	2173	7500	3500	4600
Computers	C 1			2800
Misc. Supplies				500
Router St. 4				125
Smart T.V. St. 1				350

Training Division

Department Overview

The Training Division provides reliable and up-to-date educational and practical information for fire personnel. The Training Division is responsible for assigning and coordinating training for all members of the Pagosa Fire Protection District (PFPD), from putting on a recruit training for new volunteers, to making sure our seasoned members get the proper continuing education and professional development classes needed. Training hours are tracked for certification renewals to maintain state certifications.

Key Facts - 2018

Attending out-of-district trainings is essential due to the constantly changing world, training out of district is essential. This allows Pagosa Fire Protection District (PFPD) to keep up with construction, tools, techniques used for combating vehicle extrication, structural firefighting, hazardous materials, and wildland firefighting.

When new recruits sign up to be a volunteer firefighter they are put through a 6 week recruit academy. This academy teaches them the basics of our operations and what is expected to perform as a volunteer firefighter. Recruits are put through a rigorous physical ability assessment. They learn about the different types of Personal Protective Equipment (PPE), how to operate on the fire ground using the Chain of Command and Incident Command System (ICS) and the tools and equipment they will be using. These are the building blocks for them to move on to a more advanced training and grow in a professional capacity.

PFPD does in-house training in addition to the out-of-district training. Trainings are held 3 times a month to help keep skills fresh and finely tuned. PFPD has state certified instructors that are capable of teasing Firefighter 1 and Hazmat Operations classes.

The Training Officer is part of the Four Corners Training Officers Association that includes officers from the four corners area. This Association offers training opportunities to PFPD geared towards training new officers.

2017 Accomplishments

- Completed a Firefighter 1 Academy, HazMat Operations, and S130/S-190
- Established a steady Training Schedule.

2018 Goals

- Continue building the Training Manual.
- Improve the Training Schedule.
- Get Lieutenants to classes at NFA or one of the local NFA weekends.
- Put EMR class together with EMS.
- Develop upcoming Officer Training Program.
- Implement training tracks for specialized training topics.

Training Division Budget Summary

Training/Training Travel 5800	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Administration 5805	10314	8000	6000	7500
Fire Training Travel 5810	8850	10000	5000	7000

Training: 5900	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Training: 5900 Overall	14347	29250	13300	45175
5910: Administration	0	5000	3000	5000
5920: Fire Officer (Tactical leadership				
included)	0	3500	600	3500
5930: Firefighter/Volunteer	45	6500	5500	10000
Academy Part of 5930				3000
CFFA Part of 5930				
5940: Wildland	0	6500	400	3500
5950: Prevention/Public Education	0	3000	1500	8500
5950-1 Prevention Grant Part of 5950	0	0	0	4175
5955 – Public Information	0	0	0	1500
5960: IT	0	750	0	1500
5970: Fleet	0	1500	0	3000
5980: Supplies	37	2500	2000	2500
5990: Certification	0	0	0	2000

Wildland

Department Overview

The Wildland Fire Division is a key department that provides Training and Wildland responses in and out of the District. The Wildland Division provides training and reimbursement back to the District by sending equipment listed on the CRRF to out of District wildland assignments. The District benefits by these assignments, training our firefighters to be better prepared in the event the District has a large-scale incident.

Key Facts - 2017

This year PFPD was requested through the national ROSS dispatch system to assist the San Juan National Forest by providing a type 6 Engine for 28 days for severity. Archuleta County in several small fires. The Wildland Division has filled orders for out-of-district events in Kansas, Arizona, Montana and Colorado.

Wildland Equipment (3 each in the wildland apparatus):

- Tents
- Sleeping bag/pads
- Shovels
- Fire Packs
- Fire Shelters
- Chainsaws
- Drip torches
- Polaski (firefighting hand tool)

<u>2018 Goals</u>

The Wildland Division will continue to grow and meet the increasing needs of the District and continue to serve and protect the District with pride and distinction. We will continue to provide training and exposure to large scale fires and disasters. The Wildland Division needs to maintain and improve equipment and upgrade the fleet of Type 6 Engines and replace the Type 3 engine. Will continue to maintain the tools and improve the equipment capabilities.

Wildland Supplies: 6067	2016 Budget Actual	2017 Budget	2017 PROJECTED YEAR END	2018 BUDGET
Wildland Supplies	0	7500	0	3500
Wildland Assignment Expense: 6070	2016 Budget	2017 Budget	2017 PROJECTED	2018 BUDGET
	Actual	Duager	YEAR END	

RESOLUTION 171212A PAGOSA FIRE PROTECTION DISTRICT

TO ADOPT BUDGET

WHEREAS, the Board of Directors of the Pagosa Fire Protection District has appointed the Fire Chief to prepare and submit a proposed 2018 budget to the Board at the proper time; and

WHEREAS, the Fire Chief has submitted a proposed budget to this Board on or before October 15, 2017, for its consideration; and

WHEREAS, upon due and proper notice, published in accordance with the law, said the proposed budget was open for inspection by the public at a designated place, and a public hearing was held on November 14, 2017, and interested electors were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, the budget has been prepared to comply with all terms, limitations and exemptions, including, but not limited to, reserve transfers and expenditure exemptions, under Article X, Section 20, of the Colorado Constitution ("TABOR") and other laws or obligations which are applicable to or binding upon the District; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Pagosa Fire Protection District:

- 1. That the budget as submitted, amended, and summarized by fund, hereby is, approved and adopted as the budget of the Pagosa Fire Protection District for the year 2018.
- That reserves have been or are hereby established for each appropriate fund or combined as a single reserve fund as set forth in the Budget in order to preserve the spending exemption for reserves under TABOR, and all such reserves shall be transferred or expended within any fund as set forth in the budget.
- That the budget, as submitted, amended and herein summarized by fund, be, and the same hereby is, approved and adopted as the budget of the Pagosa Fire Protection District for the 2018 fiscal year.
- 4. That the budget, as hereby approved and adopted, shall be certified by the Treasurer and/or Chairman of the District to all appropriate agencies and is made a part of the public records of the District.

TO SET MILL LEVIES

WHEREAS, the amount of money necessary to balance the budget for general operating expenses is \$1,048,830 and

WHEREAS, the amount of money necessary to balance the budget for abatements is \$1,547 and

WHEREAS, the 2017 valuation for assessment for the District, as certified by the Archuleta County Assessor, is \$257,888,011;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Pagosa Fire Protection District:

- 1. That for the purposes of meeting all general operating expenses of the District during the 2018 budget year, there is hereby levied a tax of 4.067 mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2018, to raise \$1,048,830 in revenue.
- 2. That the Treasurer and/or the Chairman of the District is hereby authorized and directed to immediately certify to the County Commissioners of Archuleta County, Colorado, the mill levy for the District as hereinabove determined and set.

TO APPROPRIATE SUMS OF MONEY

WHEREAS, the Board of Directors of the District has made provision therein for revenues in an amount equal to the total proposed expenditures as set forth in said budget; and

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purposes set forth in the budget, including any interfund transfers listed therein, so as not to impair the operations of the District.

ADOPTED, this 12th day of December, 2017.

Forlor

Don Peterson, Acting Secretary/Treasurer



CERTIFICATION OF BUDGET

TO: Division of Local Government

This is to certify that the budget, attached hereto, is a true and accurate copy of the budget for the Pagosa Fire Protection District, for the budget year ending December 31, 2018, as adopted on December 12, 2017.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the seal of the Pagosa Fire Protection District in Archuleta County, Colorado, this 12th day of December, 2017.

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Don Peterson, Acting Secretary/Treasurer

RESOLUTION 171212B RESOLUTION REGARDING POSTING FOR MEETINGS

WHEREAS, Special Districts are required by Subsection 24.6.402(2), C.R.S. to designate annually at the District Board's first regular meeting of each calendar year, the place at which notice will be posted at least 24 hours prior to each meeting:

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE PAGOSA FIRE PROTECTION DISTRICT AS FOLLOWS:

1. Notices of meetings of the District Board required pursuant to Section 24.6.401, et seq., C.R.S. shall be posted within the boundaries of the District at least 24 hours prior to each meeting at the following location:

Pagosa Fire Protection District Station 1 191 North Pagosa Blvd. Pagosa Springs, Colorado

 Notices of regular or special meetings required to be posted in three public places (Exhibit A) within the District and at the office of the County Clerk and Recorder at least three days prior to said meeting shall continue to be made pursuant to Section 32-1-903(2), C.R.S.

ADOPTED this 12th day of Decemer, 2017.

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Don Peterson, Acting Secretary/Treasurer

EXHIBIT A Posting for Meetings

Archuleta County Courthouse 449 San Juan St. Pagosa Springs, CO

Pagosa Springs Town Hall 551 Hot Springs Blvd. Pagosa Springs, CO

Pagosa Area Water & Sanitation District 100 Lyn Avenue Pagosa Springs, CO STATE OF COLORADO)COUNTY OF ARCHULETA)PAGOSA FIRE PROTECTION DISTRICT)

NOTICE OF REGULAR MEETINGS

NOTICE IS HEREBY GIVEN that the regular meetings of the Board of Directors of the Pagosa Fire Protection District are held on the second Tuesday of every month at 6:30 p.m. in the training room located at Station #1, 191 North Pagosa Blvd., Pagosa Springs, Colorado. Notice is also given that regular meetings of the Board of Trustees of the Pagosa Fire Protection District Firemen's Pension Fund are held on the second Tuesday in January, April, July, October and December just prior to the meeting of the Board of Directors. These meetings are open to the public.

FOR THE BOARD OF DIRECTORS PAGOSA FIRE PROTECTION DISTRICT

Randy Lanson Fire Chief

1.04

Name of special district	Pagosa Fire Protection District				
District's Principal Business	Mailing: 191 North Pagosa Blvd., Pagosa Springs, CO 81147				
Office	Physical: 191 North Pagosa Blvd., Pagosa Springs, CO 81147				
	970-731-4191				
Manager or Primary Contact	Randy Larson, Fire Chief				
Person	970-731-4191				
	rlarson@pagosafire.com				
District's Website Address	www.pagosafire.org				
(optional)					
Physical Location	County: Archuleta				
Regular Board Meeting	Location: District Office				
Information	Address: 191 N. Pagosa Blvd.				
	City, State: Pagosa Springs, CC				
		Day(s): 2 nd Tuesday of Each Month			
	Time: 6:30 p.m.				
Posting place designated for meeting notice	Fire Station #1, 191 North Pagosa Blvd., Pagosa Springs				
(as per §24-6-402(2)(c), C.R.S.)	Free mark and \$20 free as it have				
Research and Retrieval of Public Records	Fee per hour: \$30 for each hour after the first hour (no charge for the				
	first hour)				
Notice per CRS 24-72-205(6)	Contact Name: Shirley D. Brinkmann Telephone Number: (970) 731 4191				
Current District mill levy	Telephone Number:(970)731-4191Mills for levy in year 2017 for collection in 2018:4.067-(.5 for Volunteer				
	Pension = 3.567				
Total ad valorem tax revenue	\$ 884764 unaudited	· · · · · · · · · · · · · · · · · · ·			
received by district during 2017					
(Note if unaudited or otherwise					
incomplete.) Names of board members	(1) John Thompson	(2) Jason Webb			
reames of board members					
	Term expires May 2018	Term expires May 2018			
	(3) Edward Ainsworth	(4) David Blake			
	Term expires May 2020	Term expires May 2018			
	(5) Don Peterson				
	Term expires May 2020				
For seven-member boards:	(6) N/A	(7) N/A			
Date of next regular election	May 8, 2018				
Self-nomination forms to be a	Shirley Brinkmann				
candidate for district board	191 North Pagosa Blvd.				
member may be obtained from	Pagosa Springs, CO 81147	10. 1			
Self-nomination forms to be a	Shirley Brinkmann				
candidate for district board	191 North Pagosa Blvd.				

Special District Transparency Notice for Pagosa Fire Protection District - 2018

member should be returned to	Pagosa Springs, CO 81147			
Completed self-nomination forms must be received by the district by	March 5, 2018			
District election results will be posted on these websites:	The district's election results will be posted on the website of the Colorado Secretary of State (<u>www.sos.state.co.us</u>). Provide the address of any additional websites on which the district will post its election results: Websites: <u>https://dola.colorado.gov/lgis/</u> <u>www.pagosafire.org</u>			
Applications to request permanent mail-in voter status (Enter county or counties in which the district is wholly or partially located.)	may be obtained from: Archuleta County Clerk and Recorder or online from Secretary of State:	and may be returned to: Archuleta County Clerk and Recorder		
Notice completed by:	www.elections.colorado.gov Name: Shirley Brinkmann Title: Executive Administrative Assistant E-mail: sbrinkmann@pagosafire.com		Notice Dated: January 05, 2018	

Note that some information provided herein may be subject to change after the notice is posted.

File copy of this Notice with:

- □ Clerk and Recorder of each county in which district is wholly or partially located;
- □ Assessor or each county in which the district is wholly or partially located
- □ Treasurer of each county in which the district is wholly or partially located
- D Board of commissioners of each county in which the district is wholly or partially located
- □/Division of Local Government; and
- District's principal business office where it shall be available for public inspection

Notice must be provided in one or more of the following manners:

- a) Mail Notice separately to each household where one or more eligible electors of the special district resides (Note: Districts with overlapping boundaries may combine mailed Notices, so long as the information regarding each district is separately displayed and identified);
- b) Include Notice as a prominent part of a newsletter, annual report, billing Insert, billing statement, letter, voter information card or other Notice of election, or other informational mailing sent by the district to the eligible electors;
- c) Post Notice on district's official website (Note: You must also provide the Division of Local Government(http://www.colorado.gov/dola) with the address of your district's website in order to establish a link on the DLG's site. Please use our Contact Update form available on our website or by request.);
- d) Post Notice on website of the Special District Association of Colorado (http://www.sdaco.org) (Note: Your district must be an SDA member. Send Notice to SDA by mail or electronic transmission); or
- e) For a special district with less than one thousand eligible electors that is wholly located within a county with a population of less than thirty thousand, posting the Notice in at least three public places within the limits of the special district and, in addition, posting a Notice in the office of the county clerk and Recorder of the county in which the special district is located.